



**Sandwell and West Birmingham NHS Trust**

**Board Committee Chair’s Report**

<b>Meeting:</b>	Finance and Productivity Committee
<b>Chair:</b>	Rachel Hardy
<b>Dates:</b>	5 <sup>th</sup> April 2024 & 26 <sup>th</sup> April 2024

**5<sup>th</sup> April 2024**

1.	<b>Operational Performance Report</b>	<b>Partial Assurance</b>
	<p><b>Chair’s opinion:</b></p> <ul style="list-style-type: none"> <li>4 areas off track: EAS, RTT, 62 day Cancer, Diagnostics.</li> <li>5 Red rated targets, 5 amber and 8 green.</li> <li>Direction of Travel indicators need adding and performance needs benchmarking against regional/national comparators. Next steps</li> </ul>	
2.	<b>Elective Recovery Performance Report</b>	<b>Partial Assurance</b>
	<p><b>Chair’s opinion:</b></p> <ul style="list-style-type: none"> <li>4 areas off track: EAS, RTT, 62 day Cancer, Diagnostics.</li> <li>5 Red rated targets, 5 amber and 8 green.</li> <li>Direction of Travel indicators need adding and performance needs benchmarking against regional/national comparators.</li> </ul>	
3.	<b>FY 24/25 Urgent and Emergency Care Strategy</b>	<b>Partial Assurance</b>
	<p><b>Chair’s opinion:</b></p> <ul style="list-style-type: none"> <li>Noted. Length of Stay (LOS) is a significant concern.</li> </ul>	
	<b>Month 11 Finance Report</b>	

\* See Reading Room for assurance classification

4.	<b>Chair's opinion:</b> <ul style="list-style-type: none"> <li>Underlying deficit has increased.</li> </ul>			Partial Assurance
5.	<b>23 / 24 Year-end Financial Forecast</b> <b>Chair's opinion:</b> <ul style="list-style-type: none"> <li>Largely repeats the previous report.</li> </ul>			Partial Assurance
6.	<b>Month 11 Cash and Capital</b> <b>Chair's opinion:</b> <ul style="list-style-type: none"> <li>Noted.</li> </ul>			Noted
7.	<b>Annual Operational Plan 24 /25</b> <b>Chair's opinion:</b> <ul style="list-style-type: none"> <li>34 pages of planning guidance from NHSE.</li> </ul>			Noted
8.	<b>Financial Improvement Plan</b> <b>Chair's opinion:</b> <ul style="list-style-type: none"> <li>Need to build momentum quickly.</li> </ul>			Partial Assurance
9.	<b>Digital Update</b> <b>Chair's opinion:</b> <ul style="list-style-type: none"> <li>Good progress given limited resources.</li> <li>Agreed to receive updates at FPC re implementation of the Digital Strategy.</li> </ul>			Reasonable Assurance
10.	<b>Urgent Treatment Centre</b> <b>Chair's opinion:</b> <ul style="list-style-type: none"> <li>Endorsement of main contractor for recommendation to the Trust Board agreed.</li> </ul>			Reasonable Assurance
11.	<b>MMUH Finance Report</b> <b>Chair's opinion:</b> <ul style="list-style-type: none"> <li>Confirmation of £41m (out of £60m) funding from two ICBs (split 50/50) has not been confirmed. Conversations/negotiations are ongoing.</li> </ul>			Partial Assurance
<b>Positive highlights of note</b>		<b>Matters of concern or key risks to escalate to the Board</b>	<b>Matters presented for information or noting</b>	<b>Actions agreed</b>
<ul style="list-style-type: none"> <li></li> </ul>		<ul style="list-style-type: none"> <li>MMUH revenue funding still not confirmed.</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>	<ul style="list-style-type: none"> <li>Endorsement of main contractor for</li> </ul>

	<ul style="list-style-type: none"> <li>Underlying deficit has increased during 2023/24.</li> </ul>		<b>recommendation to Trust Board.</b>
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## 26<sup>th</sup> April 2024

12.	<b>Approval of the Operational Plan 24/25</b> <u>Chair's opinion:</u> <ul style="list-style-type: none"> <li>The plan was approved on the following basis :</li> <li>Where targets have not been met at plan stage, there is a clear improvement trajectory rapidly developed with the aim to deliver in year.</li> <li>The capital over commitment was approved</li> <li>The workforce bridge regarding CIP to be clarified.</li> <li>The underlying position is clarified with an emphasis on the plan being reported transparently on a recurrent and non recurrent basis moving forward.</li> <li>A side letter and clear clarification at system and national level that there is an expectation of a contribution from BSOL. If this does not materialise the deficit will increase. The expectation is that there is system ownership to the issue.</li> <li>Detailed review of the improvement/ efficiency programme will be shared with FIPC to gain future assurance.</li> <li>Further clarity on the approach taken by the organisation to ensure delivery</li> </ul>			<b>Reasonable Assurance</b>
13.	<b>23/24 Year-end Performance</b> <u>Chair's opinion:</u> <ul style="list-style-type: none"> <li>Received and noted</li> </ul>			<b>Substantial Assurance</b>
14.	<b>Board Assurance Framework</b> <u>Chair's opinion:</u> <ul style="list-style-type: none"> <li>Received and noted</li> </ul>			<b>Reasonable Assurance</b>
15.	<b>RTT and Waiting List Management</b> <u>Chair's opinion:</u> <ul style="list-style-type: none"> <li>Noted and Approved</li> </ul>			<b>Reasonable Assurance</b>
16.	<b>Palo Alto Firewall Support</b> <u>Chair's opinion:</u> <ul style="list-style-type: none"> <li>Approved</li> </ul>			<b>Substantial Assurance</b>
<b>Positive highlights of note</b>		<b>Matters of concern or key risks to escalate to the Board</b>	<b>Matters presented for information or noting</b>	<b>Actions agreed</b>

<ul style="list-style-type: none"><li>• Significant debate on the whole plan</li></ul>	<ul style="list-style-type: none"><li>• Inclusion of £18m INCOME from BSOL for MMUH. BSOL have not approved this</li></ul>	<ul style="list-style-type: none"><li>•</li></ul>	<ul style="list-style-type: none"><li>•</li></ul>
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