

Sandwell and West Birmingham

REPORT TITLE:	Maternity and Neonatal Services Update
SPONSORING EXECUTIVE:	Melanie Roberts – Chief Nursing Officer
REPORT AUTHOR:	Helen Hurst – Director of Midwifery
MEETING:	Public Trust Board
DATE	8 th May 2024

1. Suggested discussion points [two or three issues you consider the PublicTB should focus on in discussion]

This months Trust Board report discusses 4 main points as outlined below:-

- The National Maternity Survey looked at experiences of women and birthing people who had a live birth in early 2023. The survey results remained statistically similar to other organisations within England and we have seen a statistically significant increase in 4 questions in comparison to our 2022 survey.
- The release of the perinatal mortality data for 2022 shows a reduction across all 3 categories (still birth, neonatal deaths and extended perinatal mortality).
- The Trust has been notified of the achievement of the Maternity Incentive Scheme for Trust (MIS) year 5 which is to be celebrated.
- The terms of reference have been set for the maternity review, which will look at the progress following the culture review undertaken in 2020 and support the continued commitment and journey of improvement.
- Annex 1 contains the Ockenden Framework update for approval for February and March 2024.

2. Alignment to out	r Vision [indicate with an 'X' which Strategic Objective[s] this paper supports]	
OUR PATIENTS	 To be good or outstanding in everything that we do 	Х
OUR PEOPLE	- To cultivate and sustain happy, productive and engaged staff	
OUR POPULATION	 To work seamlessly with our partners to improve lives 	

3. Previous consideration [at which meeting[s] has this paper/matter been previously discussed?] Quality Committee April 2024

4. Recommendation(s)

The Public Trust Board is asked to:

a) **RECEIVE** and **NOTE** the maternity survey findings and actions

b) **RECEIVE** and **NOTE** the Perinatal Mortality Update

c) **NOTE** the achievement of MIS Year 5

d) NOTE the Ockenden Framework Update

5. Impact [indicate with an 'X' which governance initiatives this matter relates to and, where shown, elaborate in the paper] Board Assurance Framework Risk 01 x Deliver safe, high-quality care.

Board Assurance Framework Risk 02		Make best strategic use of its resources
Board Assurance Framework Risk 03		Deliver the MMUH benefits case
Board Assurance Framework Risk 04		Recruit, retain, train, and develop an engaged and effective workforce
Board Assurance Framework Risk 05		Deliver on its ambitions as an integrated care organisation
Corporate Risk Register [Safeguard Risk Nos]		
Is Quality Impact Assessment required	if s	o, add date:
Is Equality Impact Assessment required	if s	so, add date:

SANDWELL AND WEST BIRMINGHAM HOSPITALS NHS TRUST

Report to Public Trust Board: 8th May 2024

Maternity and Neonatal Services Update

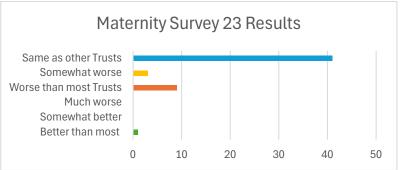
1. Introduction

1.1 This paper supports Board level oversight for maternity and neonatal services which is fundamental to quality improvement, transparency and safe delivery of services.

2. Maternity Survey 2023

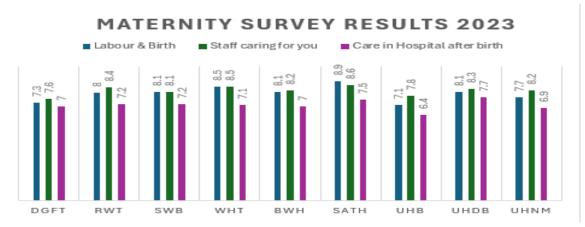
- 2.1 The National Maternity Survey looked at experiences of women and birthing people who had a live birth in early 2023. In 2023, no Trusts scored much better than expected, 8 Trusts were better than expected, 5 Trusts worse than expected (including 2 in the Midlands Region), no Trusts much worse than expected.
- 2.2 SWBH survey results remained statistically similar to other organisations within England and a statistically significant increase in 4 questions in comparison to our 2022 survey. Chart 1 provides the breakdown by finding category. The full report can be found in the Reading Room.





2.3 Chart 2 provides a comparison of results across the Black Country Local Maternity and Neonatal System (LMNS) and buddy LMNS's.

Chart 2



2.4 The service is working with key stakeholders to co-produce an improvement plan against the surveys results, reporting through the maternity and neonatal experience group to the patient experience group.

3. Perinatal Mortality

3.1 The data on perinatal mortality for the calendar year of 2022 was released on the 14th March by Mothers and Babies Reducing Risk through Audit and Confidential Enquiry (MBRRACE-UK) 2022. This data covers, stabilised and adjusted rates (excluding those with known congenital anomaly) for Still Births (over 24 weeks of gestation), neonatal deaths and extend perinatal mortality (combined result). The chart below shows an improvement across all 3 categories above from 2021. We were one of only 2 Trusts in the Midlands Region to see this reduction. A slide deck can be found in the reading room, providing full regional data.



- 3.2 The Independent Thematic Review commissioned by the Black Country LMNS, in view of the rising still birth rate in 2023, has completed the analysis phase, with the report now being drafted. High level themes emerging are:
 - High incidence within the Global Community, especially language barriers.
 - Holistic consistent risk assessment, not being routine.
 - Lack of senior oversight.
 - Cross border issues
 - Smoking and carbon monoxide monitoring
 - Ensuring surveillance in the complex pregnancy if tailored to the specific needs, when ultrasound scanning is required and not just following the NICE guidance, which is seen as the minimal surveillance required.
- 3.3 The report, themes and next steps will report to the Board in July.

3.4 Included in the Reading Room is the quarterly report on perinatal mortality for quarter 3 2023, this has shown a higher perinatal mortality rate, however 82% of the cases showed no factors that could have altered the outcome.

4. Maternity Incentive Scheme Year 5 (MIS) (Clinical Negligence Scheme for Trusts – CNST)

4.1 The Trust have now received confirmation of full compliance with the 10 safety actions for year 5, providing full recovery of the contribution made to the MIS fund, as well as a share of any unallocated funds. Previously the Board were informed of the submission of achieving 9 out of the 10 safety actions, due to mitigation submitted for safety action 1.

5. Maternity Review

- 5.1 Organisational culture has been identified as a key factor in recent investigations and reports on maternity safety including Freedom to speak up and feedback from students. There is a growing body of evidence clearly linking culture with safety. Given the ongoing scrutiny and spotlight maternity services are under, the increased pressure of vacancies in the workforce, staff survey results and soft intelligence, the Chief Nursing and Medical Officers (CNO, CMO) have commissioned a review to look at the progress made and support areas for continued progress. The terms of reference for the review which will complete in three months are:
 - What progress has there been in developing the culture in maternity?
 - Have there been improvements in staff's ability to speak up, be developed and have equal opportunities?
 - What changes are needed in leadership style?
 - How is safety embedded in the department?
 - What service improvements are in progress or required to further improve, safety, quality, and communication, as part of the three-year delivery plan?
 - Do the current structures across maternity support a culture of quality, safety, staff engagement and ability to speak up?
- 5.2 This will be supported and monitored via the Women and Child Health Group, with monthly progress meetings with the CNO and CMO, with reporting structure as below.



6. Recommendations

The Public Trust Board is asked to:

- a) **RECEIVE** and **NOTE** the maternity survey findings and actions
- b) **RECEIVE** and **NOTE** the Perinatal Mortality Update
- c) **NOTE** the achievement of MIS Year 5
- d) NOTE the Ockenden Framework Update

Helen Hurst Director of Midwifery -12th April 2024

Annex 1: Ockenden Framework Update for May (February and March 24 data) 202

Ockenden Framework Update for May (February and March 24 data) 2024

Data Measures		Su	mmary			Key Points
Findings of review of all perinatal deaths using	Month	Still Births	Neona Deaths		Perinatal Mortality	The SB occurred between 28 and 34 weeks, with 1 exception post
the real time data		(SB)	(NND)		(combined)	term, this case had modifiable
monitoring tool	February March	2	1		3	factors noted, with actions in place as the overarching MNSI
		5	0		5	action plan to address. The 1 NND occurred at 24 weeks and was under heightened surveillance.
Findings of review all cases eligible for		going MNSI / vestigations	Serious	Case	e details	MNSI has replaced the Health Services Investigations Branch
referral to Maternity and neonatal safety investigation MNSI)		l Referrals (al s corporate S			E / Cooling rapartum	(HSIB).
	Open Corp	orate SI Cases	5 3	Injui inve		
	Concise Re	views	0			
	Commissio	ned				
	Completed	Reports		Case Details		
	MNSI		1	1 x M 0324	ND MI- 162	
	Corporate	SI Cases	0			
The number of incidents logged graded as moderate or above and what action being taken.	4 cases rep 0 reported	orted to MN in March	SI in Fe	oruary		Comprising of 2 cases of HIE / therapeutic cooling, 1 Intrapartum Stillbirth and 1 Maternal Death of a woman in the community not previously known to any maternity services, but with in our geographical location.
Training compliance for all staff groups in maternity, related to the core competency framework and wider job essential training.	Consultants and trainee from 50% t Anaesthetic		upon by ust, pla s and tr	indus n in pl ainees	trial action) ace) range. 91 and 78 %	Professional training database (core competency framework) monitored by education team and reported through Group governance to QC.

Minimum safe staffing in maternity services, to include obstetric cover on the delivery suite, gaps in rotas and minimum midwifery staffing, planned vs actual prospectively.	Midwifery vacancy i Obstetric workforce Consultant Middle Grade NNU Nursing vacance Neonatal Clinicians Tier 1 Tier 2 Tier3		all 3 rd year students offered jobs and LMNS wide recruitment event in May to offer remaining vacancies to students within the Black Country, trajectory shows a filled position. Current obstetric review against college requirements for time in lieu post on calls, a business case will be required as current establishment will not meet the requirement. NNU nursing plan in place, also at above event, this is a national picture, however we are growing QIS in house, NNU have seen a number of retirees in QIS, who returned to bank but do not want a part time contract, this covers 6 wte vacancies.
Service User Voice feedback	Maternity Survey re report.	esults for 203 included in the	
Staff feedback from frontline champions and walk-abouts MNSI/NHSR/CQC or other organisation with a concern or request for action made directly with Trust	feedback from Exec champion has been have been undertak neonates, workforce issues raised. On the 1st March, the concern from Mate Investigations (MNS of a number of eme investigated by thei March 2024. An act	Autive and Non-Executive safety positive overall. Walkabouts ken on both maternity and e concerns remain the main the trust received a letter of rnity and Newborn Serious SI) following their identification erging themes from 4 cases ir teams from August 2023- ion plan has been developed e is in place to monitor this.	LIA events have been held across the services. They will be working together on developing a vision and strategy aligned to the Trusts. These themes had been identified, reported in the Quality Committee, with actions already in place and monitoring already in place.
Coroner Reg 28 made directly to Trust		None	None
Progress in achievement of CNST10	return date set as 3 Trusts must achieve a • The declaration fo with an accompany position and progre by the director of m	t. MIS year 6 launched with rd March 2025. Ill ten maternity safety actions. form is submitted to Trust Board ing joint presentation detailing ss with maternity safety actions hidwifery/head of midwifery for maternity services.	The team are working through MIS year 6, with governance in place to ensure oversight and provide update via the Group. LMNS process for governance of progress in place.

	• The Trust Board must t	-	•		
	to the Chief Executive Of	•	, 0		
	Board declaration form				
	Resolution. Trust Board				
	signed by the Trust's CEC		-	-	
	another Trust member t	his will n	ot be conside	red.	
	 In addition, the CEO o 	f the Tru	ıst will ensure	that	
	the Accountable Officer	· (AO) fo	or their Integ	rated	
	Care System (ICS) is apprised of the MIS safety				
	actions' evidence and o	declaratio	on form. The	CEO	
	and AO must both sign t	the Boar	d declaration	form	
	-				
	as evidence that they are both fully assured and in agreement with the compliance submission to NHS				
	Resolution.				
Proportion of midwives		aff surve	ev report		
responding with 'Agree	Reported via staff survey report.				
or Strongly Agree' on					
whether they would					
recommend their trust					
as a place to work or					
receive treatment					
Proportion of specialty	GMC National Training Survey - Obs & Gynae specialty				
trainees in Obstetrics &	Indicator	Mean score	Outcome		
Gynaecology	Adequate Experience	67.76	Within IQR		
responding with	Clinical Supervision	90.66	Within IQR		
'excellent or good' on	Clinical Supervision out of hours	86.46	Within IQR		
how they would rate	Educational Governance	62.72	Within IQR		
the quality of clinical	Educational Supervision	82.24	Within IQR		
	Facilities Feedback	56.77 59.87	Within IQR Within IQR		
	Handover	71.27	Within IQR		
	Induction	86.84	Within IQR		
	Local Teaching	52.40	Within IQR		
	Overall Satisfaction	67.11	Within IQR		
	Regional Teaching	73.44	Within IQR		
	Reporting Systems	68.42	Within IQR		
	Rota Design	38.82	Within IQR		
	Study Leave	63.16	Within IQR		
	Supportive Environment Teamwork	65.79 73.69	Within IQR Within IQR		
	Work Load	32.46	Within IQR		
	WOIK LOAD	32.40	WILLING		